



# Pembroke Local Council

Business Plan  
for the  
Period  
2019 - 2023

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## Overview and Summary

It is imperative for the newly elected Council, in this first year of its term following this year's elections, to first and foremost, forecast its endeavors, plans ahead and budget accordingly in view of a number of projects it set out to implement. The electoral manifesto of each councillor and the party they represent, as well as the groundwork done several initiatives which the previous Council had planned for, must now be carried forward and delivered. Both of these elements will no doubt serve as guidance in the implementation of the Council's plans for the duration of this term.

In recent years, while delivering on many its targets, and significantly raising the bar on the cleanliness from of the locality – making Pembroke a locality worthy of our resident's pride, the Council in recent years has also remained in a very healthy position on the financial front. It is the use of those funds which will determine the success of this term, building on the solid foundations laid in the previous legislature. This while also ensuring that the level of services provided in the locality remain on the same level which the residents have become accustomed to in recent years. We must ensure that the effort put into overseeing operations within the locality, increasing the productivity of our workers as well as the standard of provided, remains consistent in the years ahead of us.

We firmly believe that the open spaces we still enjoy within our locality are of utmost importance, and for this reason we have taken great care in promoting the ecological significance of our NATURA2000 site, coupled with a firm stand against dumping with several clean-ups being organized within the site, as well as other site – of equal importance in our locality despite the fact that these are not in fact protected. The Council remains of the opinion that these it must continue promoting the openness of these sites, while also taking a hard stance against those who abuse of them. With regards to the NATURA2000 site in particular, effort have been made in recent years by NatureTrust Malta, the Armed Forces of Malta, in conjunction with the Local Council, to reduce the amount of garbage entering the site, while also ensuring the sustainability of the site by limiting vehicular access within the site. This has allowed dilapidated areas within the site to flourish once more, while the amount of rubbish found within the site has been reduced to singular items of littering, rather than the heaps we used to deal with prior.

The Council fully intends on working harder to create a sense of awareness and pride among its residents so as to better protect and conserve the area. Having said this, the Council's vision for this area can never be achieved without the support of other entities' involvement; namely the Central Government, MEPA, and enforcement agencies. If we are serious about protecting this area, the limited resources and funds of the Local Council are never going to be enough; funds which could be put to better use with the aid of better enforcement in the area, which is vital in the implementation of our vision for the area, addressing those who remain uncooperative. While the idea of the garigue park sparked several years ago has not as a whole materialized, several efforts are being made to develop a number of ideas pointing towards just that.

In recent months and years the Council in conjunction with Infrastructure Malta has also delivered on providing the locality with the newly laid Triq Gabriel Henin and Triq Burma, both of which remained a priority for the Council for several years. While there are several other roads in the pipeline, the focus has now shifted with our collaboration expanding further, with Infrastructure Malta providing the locality with a number of trees in areas identified by the Council.

In this sense, the Council plans to implement its plans and invest further in the improvement of several open areas. This will not only be an initiative which the residents will be proud of, but will also serve as a deterrent against further construction within the locality.

To this end, the Council plans on embarking on several projects.

Gnien I-4 ta' Lulju, found within the very core of the locality has along the years been targeted by several sport clubs. The Council has resisted the temptation of conceding control of the park in question in favour of these clubs who have repeatedly come forward with their plans of renovation. The Council in fact remained consistent in holding out until such time as funding was available to implement a holistic upgrade of the park. The first phase of the renovation is being rolled out in the following months – new lighting system, new fencing, sporting equipment, a freshly laid playing surface, out door gym equipment, and the possibility of upgrading the public convenience facility are all being planned. We look forward to seeing this project in its completion, with years of planning coming to fruition.

Another garden the Council plans to renovate is the one found the St. Patrick's area of the locality. This is vital and will be a priority for this Council, providing a project which the aging community found in the area can really boast of. Outdoor furniture, new lighting system, the possibility of providing shade by means of gazebos or other furniture, and a complete revamp of the area through soft landscaping will all make this small project, one of great significance.

Following the renovation and opening of Dar Warda, it has never been more important to develop the open area found adjacent to it in Triq L-Imhalef William Harding than today. The Council has approached the relative Ministry to promote the idea in the hope of collaborating and working on this project together, hoping to secure the necessary funding as we firmly believe the project will be mutually beneficial. The Council has in recent years started to gather the necessary BOQs and provide costing on the work required. We plan on continuing in this manner, in the hope of providing the area with a much needed facelift, by means of soft landscaping, benches, and so on – providing residents on this side of the locality with a quiet open area which will no doubt serve as respite to many.

The Council hopes to be able to implement further plans in developing a greenhouse growing plants and trees which will then be used within the locality – a project which no doubt has its appeal and has potential for collaboration with the many students of various schools found in the locality, as well as the involvement of the elderly in the locality.

Furthermore, finding a suitable venue for our youths, as well as our elderly, to meet on a regular basis and in an informal setting remains a priority for the Council. The Council has for some time realized that it is now drawing near to having its first major generation of elderly, with the locality still being under-equipped for this necessity. It is for this reason that the Council has been striving to bring this issue to the fore. The Government through the Education Ministry and a its lifelong learning programs had started to work on this project. For reasons beyond the Council's sphere of control these plans never materialized. We must now pick up the pieces and once again push this matter at the very top of our agenda in the years to come, getting the commitment and Governmental support we require.

The Council will also continue to be pro-active and rather than dealing with matters as if it were a maintenance council, we strive to come up with the forethought on certain challenges and put forward idea in the appropriate channels to ensure that our beloved town grows in the manner we consider appropriate. In this sense we foresee that the work of the Council will not only be focused on purely bread and butter locality issues, but will also invest a great deal, both time and funds, in protecting what is our own, and making sure that all development in the locality respects our character, and more so, the local plan.

Plans within Pembroke as well as other projects in neighbouring communities need to be monitored, ensuring the sustainability of our locality, while planning ahead and foreseeing matters which perhaps, the central authorities have not as yet identified. The increase in pressure being applied on the locality with massive projects being planned in both Pembroke as well as other localities, but mainly St. Julian's, make this another priority for this Council.

The Council further understands the heritage of the locality, and its historical element. It is for this reason that we plan on working with relative central authorities ensuring that the clocktower and the building housing it sees a much needed restoration. This in fact is another matter which the Council considers vital for the coming years.

The past years have certainly been a challenge but we are more than satisfied with the work carried out so far. While no amount of hours, investment or effort will ever be enough; we can certainly look back on what has been achieved so far and be optimistic. We remain committed to keeping a close relationship with our residents and keeping their opinions firmly at heart in conducting our work. This is being achieved both through the conventional mediums of communication with the Council, as well as through the Facebook page launched very early in the previous legislature, ensuring that the people who we ultimately strive to satisfy are kept abreast of our efforts within the locality, while also maintaining an effective and easily accessible channel of communication which also helps us in dealing with periodic complaints in a more efficient manner.

Acknowledging that the challenges will never retreat, we must keep working hard and in the pace we have already set for ourselves. We are at the brink of crucial years in the development of our locality, a period which will require our best efforts – ensuring we come out of it favourably.

**Signed**

**Dr. Dean Hili  
Mayor**

**Signed**

**Kevin Borg  
Executive Secretary**

## Statement of Income and Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2019	BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Period 2019-2023
	€	€	€	€	€	€
<b>Income</b>						
Funds received from Central Government (1)	475,069	475,069	475,069	475,069	475,069	2,375,345
Income raised from Bye-Laws (2)	6,600	6,636	6,672	6,709	6,746	33,364
Income raised from LES (3)	-	-	-	-	-	-
Investment Income (4)	120	150	120	100	100	590
Other Income (5)	5,000	5,000	5,000	5,000	5,000	25,000
<b>TOTAL</b>	<b>486,789</b>	<b>486,855</b>	<b>486,861</b>	<b>486,878</b>	<b>486,915</b>	<b>2,434,299</b>
<b>Expenditure</b>						
Personal Emoluments (6)	93,762	104,808	108,358	111,908	115,458	534,295
Operations and Maintenance (7)	339,130	330,009	325,009	322,009	320,009	1,636,166
Administration (8)	31,412	30,206	30,206	30,206	30,206	152,236
Finance Cost (9)	-	-	-	-	-	-
Other Expenditure (10)	83,773	36,282	51,128	46,447	46,447	264,077
<b>TOTAL</b>	<b>548,077</b>	<b>501,305</b>	<b>514,701</b>	<b>510,570</b>	<b>512,120</b>	<b>2,586,774</b>
<b>Surplus / Deficit</b>	<b>(61,288)</b>	<b>(14,450)</b>	<b>(27,840)</b>	<b>(23,692)</b>	<b>(25,205)</b>	<b>(152,476)</b>

**Statement of Financial Position**

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2019	BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Period 2019-2023
	€	€	€	€	€	€
<b>Non-current Assets</b>						
Property, Plant and Equipment (16)	169,955	203,673	427,545	381,098	334,651	1,516,922
<b>Current Assets</b>						
Inventories (11)	1,500	1,500	1,500	1,500	1,500	7,500
Receivables (12)	25,000	25,000	25,000	25,000	25,000	125,000
Cash and Cash Equivalents (13)	461,267	413,099	161,387	184,141	205,383	1,425,277
<b>Total Current Assets</b>	<b>487,767</b>	<b>439,599</b>	<b>187,887</b>	<b>210,641</b>	<b>231,883</b>	<b>1,557,777</b>
<b>Current Liabilities (14)</b>						
Payables	25,000	25,000	25,000	25,000	25,000	125,000
<b>Total Current Liabilities</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>
<b>Net Current Assets</b>	<b>462,767</b>	<b>414,599</b>	<b>162,887</b>	<b>185,641</b>	<b>206,883</b>	<b>1,432,777</b>
<b>Non-current liabilities (15)</b>	-	-	-	-	-	-
<b>Net Assets</b>	<b>632,722</b>	<b>618,272</b>	<b>590,432</b>	<b>566,739</b>	<b>541,534</b>	<b>2,949,699</b>
<b>Reserves</b>						
Retained Funds	632,722	618,272	590,432	566,739	541,534	2,949,699

**Financial Situation Indicator**

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2019	BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Period 2019-2023
	€	€	€	€	€	€
Current Assets	487,767	439,599	187,887	210,641	231,883	1,557,777
Current Liabilities	25,000	25,000	25,000	25,000	25,000	125,000
Working Capital	462,767	414,599	162,887	185,641	206,883	1,432,777
Government Allocation	457,426	457,426	457,426	457,426	457,426	2,287,130
<b>FSI</b>	<b>101 %</b>	<b>91 %</b>	<b>36 %</b>	<b>41 %</b>	<b>45 %</b>	<b>63 %</b>

**Cash Budget**

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2022	2023	2019-2023
	€	€	€	€	€	€
<b>Cash Inflows</b>						
<b>Government cash inflows</b>	475,069	475,069	475,069	475,069	475,069	2,375,345
<b>Cash flows from Bye-Laws &amp; L.N fees</b>	6,600	6,636	6,672	6,709	6,746	33,364
<b>Local Enforcement cash flows</b>	-	-	-	-	-	-
<b>Finance cash flows</b>						
Loan Proceeds						-
Investment income	120	150	120	100	100	590
	120	150	120	100	100	590
<b>Capital cash flow</b>						
Proceeds from disposal of assets						-
<b>Cash received from EU funds</b>						-
<b>Cash received from Twinning</b>						-
<b>Cash from Community Services</b>						-
<b>Other Cash Inflows</b>	5,000	5,000	5,000	5,000	5,000	25,000
<b>TOTAL Inflows</b>	486,789	486,855	486,861	486,878	486,915	2,434,299
<b>Cash Outflows</b>						
<b>Personal Emoluments</b>	93,762	104,808	108,358	111,908	115,458	534,295
<b>Operations &amp; Maintenance</b>	339,130	330,009	325,009	322,009	320,009	1,636,166
<b>Administration</b>	31,412	30,206	30,206	30,206	30,206	152,236
<b>Finance</b>						-
<b>Capital</b>						
Acquisition of property						-
Construction						-
Improvements						-
Special programmes						-
Other Projects	41,025	70,000	275,000	-	-	386,025
	41,025	70,000	275,000	-	-	386,025
<b>Cash outflows re EU projects</b>						-
<b>Cash outflows re Twinning</b>						-
<b>Cash outflows re Community Services</b>						-
	-	-	-	-	-	-
<b>TOTAL Outflows</b>	505,329	535,023	738,573	464,123	465,673	2,708,722
<b>SURPLUS / (DEFICIT)</b>	(18,540)	(48,168)	(251,712)	22,755	21,242	(274,424)
<b>Brought forward (Bank /Cash Bal.)</b>	479,807	461,267	413,099	161,387	184,141	479,807
<b>Carry forward</b>	461,267	413,099	161,387	184,141	205,383	205,383

## Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2019	BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Period 2019-2023
	€	€	€	€	€	€
<b>Income</b>						
<b>1 Funds received form Central Government:</b>						
0001 In terms of section 55 CAP 363	457,426	457,426	457,426	457,426	457,426	2,287,130
0002-0004 In terms of section 58 CAP 363	17,643	17,643	17,643	17,643	17,643	-
0005-0019 Other Income						88,215
	<b>475,069</b>	<b>475,069</b>	<b>475,069</b>	<b>475,069</b>	<b>475,069</b>	<b>2,375,345</b>
<b>2 Bye-Laws &amp; Legal Fees</b>						
0021-0025 Community Services	3,000	3,000	3,000	3,000	3,000	15,000
0026-0035 Income from Permits	3,600	3,636	3,672	3,709	3,746	18,364
	<b>6,600</b>	<b>6,636</b>	<b>6,672</b>	<b>6,709</b>	<b>6,746</b>	<b>33,364</b>
<b>3 Local Enforcement Income</b>						
0037 Commission from Regional Committees						-
0038-0055 Contraventions						-
	-	-	-	-	-	-
<b>4 Investment Income</b>						
0091-0095 Bank interest	120	150	120	100	100	590
0096-0099 Income received from Government Securities						-
	<b>120</b>	<b>150</b>	<b>120</b>	<b>100</b>	<b>100</b>	<b>590</b>
<b>5 General Income</b>						
0056-0065 Sponsorships						-
0066-0069 Documents & Information						-
0070-0075 EU Funds						-
0076-0080 Twinning						-
0081-0089 Insurance Claims						-
0100-0109 Donations	500	500	500	500	500	2,500
0110-0119 Contributions						-
0120-0129 General Income	4,500	4,500	4,500	4,500	4,500	22,500
	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>25,000</b>
<b>Total</b>	<b>486,789</b>	<b>486,855</b>	<b>486,861</b>	<b>486,878</b>	<b>486,915</b>	<b>2,434,299</b>

Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2022	2023	2019-2023
€	€	€	€	€	€	
<b>6 Personal Emoluments</b>						
1100 Mayor's Allowance	10,954	11,383	11,383	11,383	11,383	56,487
1200 Employees' Salaries & Wages	60,744	67,350	70,350	73,350	76,350	348,144
1300 Bonuses	5,110	5,360	5,610	5,860	6,110	28,050
1400 Income Supplements	380	380	380	380	380	1,900
1500 Social Security Contributions	6,074	6,735	7,035	7,335	7,635	34,814
1600 Allowances	7,700	10,600	10,600	10,600	10,600	50,100
1700 Overtime	2,800	3,000	3,000	3,000	3,000	14,800
	<b>93,762</b>	<b>104,808</b>	<b>108,358</b>	<b>111,908</b>	<b>115,458</b>	<b>534,295</b>
<b>7 Operations and Maintenance</b>						
2100-2149 Public Utilities	4,450	4,450	4,450	4,450	4,450	22,250
2200-2259 Public Materials & Supplies	400	500	500	500	500	2,400
2300-2399 Repairs & Upkeep	131,250	125,000	120,000	117,000	115,000	608,250
2400-2449 Rent						-
3010 Street Lighting	15,052	12,000	12,000	12,000	12,000	63,052
3020 Lease of Equipment						-
3030 Insurance	2,000	2,000	2,000	2,000	2,000	10,000
3035 Bank Charges	200	200	200	200	200	1,000
3038 Penalties						-
3040 Waste Disposal						-
3041 Refuse Collection	74,167	74,167	74,167	74,167	74,167	370,835
3042 Bulky Refuse Collection	13,635	13,635	13,635	13,635	13,635	68,175
3043 Bins on wheels						-
3045 Bring in sites						-
3051 Road & Street Cleaning	19,452	19,452	19,452	19,452	19,452	97,260
3052 Cleaning & Maintenance of Non-Urban Areas	17,585	17,585	17,585	17,585	17,585	87,925
3053 Cleaning of Public Conveniences	5,181	5,181	5,181	5,181	5,181	25,905
3055 Cleaning of Council Premises	2,500	2,500	2,500	2,500	2,500	12,500
3060 Cleaning & Maintenance of Parks & Gardens	16,904	16,904	16,904	16,904	16,904	84,520
3061 Cleaning & Maintenance of Soft Areas	18,435	18,435	18,435	18,435	18,435	92,175
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services	5,943	6,000	6,000	6,000	6,000	29,943
3070-3090 Consultation Fees						-
3100-3139 Contract & Project Management						-
3300-3379 Hospitality						-
3380-3389 Community	11,976	12,000	12,000	12,000	12,000	59,976
3600-3694 Local Enforcement Expenses						-
3700-3799 EU Projects						-
3800-3899 Twinning						-
	<b>339,130</b>	<b>330,009</b>	<b>325,009</b>	<b>322,009</b>	<b>320,009</b>	<b>1,636,166</b>



**Detailed Estimates of Expenditure (Continued)**

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2019	BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Period 2019-2023
	€	€	€	€	€	€
<b>8 Administration &amp; Other Expenditure</b>						
2150-2199 Office Utilities	1,000	1,000	1,000	1,000	1,000	5,000
2260-2299 Office Materials & Supplies		-	-	-	-	-
2450-2499 Office Rent	1,456	1,456	1,456	1,456	1,456	7,280
2500-2599 National & International Memberships		-	-	-	-	-
2600-2699 Office Services	3,500	3,500	3,500	3,500	3,500	17,500
2700-2799 Transport	1,150	1,000	1,000	1,000	1,000	5,150
2800-2899 Travel		-	-	-	-	-
2900-2999 Information Services	2,550	2,500	2,500	2,500	2,500	12,550
3050 Office Cleaning		-	-	-	-	-
3140-3199 Professional Services	21,000	20,000	20,000	20,000	20,000	101,000
3200-3299 Training	500	500	500	500	500	2,500
3345 Office Hospitality		-	-	-	-	-
3400-3499 Incidental Expenses	256	250	250	250	250	1,256
						-
	<b>31,412</b>	<b>30,206</b>	<b>30,206</b>	<b>30,206</b>	<b>30,206</b>	<b>152,236</b>
<b>9 Finance Costs</b>						
3036 Interest on Bank Loan						-
						-
						-
	-	-	-	-	-	-
<b>10 Other Expenditure</b>						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	83,773	36,282	51,128	46,447	46,447	264,077
	83,773	36,282	51,128	46,447	46,447	264,077
<b>Total</b>	<b>548,077</b>	<b>501,305</b>	<b>514,701</b>	<b>510,570</b>	<b>512,120</b>	<b>2,586,774</b>

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2019	BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Period 2019-2023
	€	€	€	€	€	€
<b>11 Inventory</b>						
5201-5249 Stationery	1,500	1,500	1,500	1,500	1,500	7,500
5250-5299 Consumables						-
	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>7,500</b>
<b>12 Receivables</b>						
0201-0209 Receivables	25,000	25,000	25,000	25,000	25,000	125,000
0210-0219 LES Receivables						-
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued income						-
	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>
<b>13 Cash &amp; Equivalents</b>						
5001-5099 Bank & Cash Balances	461,267	413,099	161,387	184,141	205,383	1,425,277
	<b>461,267</b>	<b>413,099</b>	<b>161,387</b>	<b>184,141</b>	<b>205,383</b>	<b>1,425,277</b>
<b>14 Payables</b>						
4000 Payables	20,000	20,000	20,000	20,000	20,000	100,000
4100 Accruals	5,000	5,000	5,000	5,000	5,000	25,000
4150 Deferred Income						-
Short-term Borrowings						-
	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>
<b>15 Non Current Liabilities</b>						
4200 Long Term Borrowings						-
						-
	-	-	-	-	-	-

**16 Depreciation of Property, Plant and Equipment**

<b>Asset</b>	Furn & Fittings	Office Equipment	Urban Improvements	Construction	Trees	Plant & Machinery	Special Programmes	New Street Signs		<b>Total</b>
% of depreciation	8%	20%	10-100%	10%	0%	20%	10%	100%	0%	
	€	€	€	€	€	€	€	€	€	€
<b>Cost</b>										
As at 01 January 2019	24,745	55,309	638,369	622,449	17,307	6,300	653,660	11,787		<b>2,029,926</b>
Additions			102,237			59				<b>102,296</b>
Disposals										-
As at 31 December 2019	<b>24,745</b>	<b>55,309</b>	<b>740,606</b>	<b>622,449</b>	<b>17,307</b>	<b>6,359</b>	<b>653,660</b>	<b>11,787</b>	-	<b>2,132,222</b>
<b>Grants/ other reimbursements</b>										
As at 01 January 2019		7,351	228,413	51,423			653,923			<b>941,110</b>
Additions			61,271							<b>61,271</b>
Transfers										-
As at 31 December 2019	-	<b>7,351</b>	<b>289,684</b>	<b>51,423</b>	-	-	<b>653,923</b>	-	-	<b>1,002,381</b>
<b>Accumulated Depreciation</b>										
As at 01 January 2019	18,511	41,341	245,528	552,909		6,300	(263)	11,787		<b>876,113</b>
Charge for the year	2,156	123	73,810	7,679		6				<b>83,773</b>
Released on disposal										-
As at 31 December 2019	<b>20,667</b>	<b>41,464</b>	<b>319,338</b>	<b>560,588</b>	-	<b>6,306</b>	<b>(263)</b>	<b>11,787</b>	-	<b>959,886</b>
<b>Budgeted NBV 31 Dec 2018</b>										-
<b>Budgeted NBV 31 Dec 2019</b>	4,078	6,494	131,584	10,438	17,307	53	-	-	-	<b>169,955</b>

**16 Depreciation of Property, Plant and Equipment**

<b>Asset</b>	Furn & Fittings	Office Equipment	Urban Improvements	Construction	Trees	Plant & Machinery	Special Programmes	New Street Signs		<b>Total</b>
% of depreciation	8%	20%	10-100%	10%	0%	20%	10%	100%	0%	
	€	€	€	€	€	€	€	€	€	€
<b>Cost</b>										
As at 01 January 2020	24,745	55,309	740,606	622,449	17,307	6,359	653,660	11,787	-	<b>2,132,222</b>
Additions			140,000							<b>140,000</b>
Disposals										-
As at 31 December 2020	<b>24,745</b>	<b>55,309</b>	<b>880,606</b>	<b>622,449</b>	<b>17,307</b>	<b>6,359</b>	<b>653,660</b>	<b>11,787</b>	-	<b>2,272,222</b>
<b>Grants/ other reimbursements</b>										
As at 01 January 2020	-	7,351	289,684	51,423	-	-	653,923	-	-	<b>1,002,381</b>
Additions			70,000							<b>70,000</b>
Transfers										-
As at 31 December 2020	-	<b>7,351</b>	<b>359,684</b>	<b>51,423</b>	-	-	<b>653,923</b>	-	-	<b>1,072,381</b>
<b>Accumulated Depreciation</b>										
As at 01 January 2020	20,667	41,464	319,338	560,588	-	6,306	(263)	11,787	-	<b>959,886</b>
Charge for the year	2,156	123	26,312	7,679		12				<b>36,282</b>
Released on disposal										-
As at 31 December 2020	<b>22,823</b>	<b>41,587</b>	<b>345,650</b>	<b>568,267</b>	-	<b>6,318</b>	<b>(263)</b>	<b>11,787</b>	-	<b>996,168</b>
<b>Budgeted NBV 31 Dec 2019</b>	4,078	6,494	131,584	10,438	17,307	53	-	-	-	<b>169,955</b>
<b>Budgeted NBV 31 Dec 2020</b>	1,922	6,371	175,272	2,759	17,307	41	-	-	-	<b>203,673</b>

**16 Depreciation of Property, Plant and Equipment**

<b>Asset</b>	Furn & Fittings	Office Equipment	Urban Improvements	Construction	Trees	Plant & Machinery	Special Programmes	New Street Signs		<b>Total</b>
% of depreciation	8%	20%	10-100%	10%	0%	20%	10%	100%	0%	
	€	€	€	€	€	€	€	€	€	€
<b>Cost</b>										
As at 01 January 2021	24,745	55,309	880,606	622,449	17,307	6,359	653,660	11,787	-	<b>2,272,222</b>
Additions			250,000		75,000					<b>325,000</b>
Disposals										-
As at 31 December 2021	<b>24,745</b>	<b>55,309</b>	<b>1,130,606</b>	<b>622,449</b>	<b>92,307</b>	<b>6,359</b>	<b>653,660</b>	<b>11,787</b>	-	<b>2,597,222</b>
<b>Grants/ other reimbursements</b>										
As at 01 January 2021	-	7,351	359,684	51,423	-	-	653,923	-	-	<b>1,072,381</b>
Additions			50,000							<b>50,000</b>
Transfers										-
As at 31 December 2021	-	<b>7,351</b>	<b>409,684</b>	<b>51,423</b>	-	-	<b>653,923</b>	-	-	<b>1,122,381</b>
<b>Accumulated Depreciation</b>										
As at 01 January 2021	22,823	41,587	345,650	568,267	-	6,318	(263)	11,787	-	<b>996,168</b>
Charge for the year	1,922	123	46,312	2,759		12				<b>51,128</b>
Released on disposal										-
As at 31 December 2021	<b>24,745</b>	<b>41,710</b>	<b>391,962</b>	<b>571,026</b>	-	<b>6,330</b>	<b>(263)</b>	<b>11,787</b>	-	<b>1,047,296</b>
<b>Budgeted NBV 31 Dec 2020</b>	1,922	6,371	175,272	2,759	17,307	41	-	-	-	<b>203,673</b>
<b>Budgeted NBV 31 Dec 2021</b>	0	6,248	328,960	-	92,307	29	-	-	-	<b>427,545</b>

**16 Depreciation of Property, Plant and Equipment**

<b>Asset</b>	Furn & Fittings	Office Equipment	Urban Improvements	Construction	Trees	Plant & Machinery	Special Programmes	New Street Signs		<b>Total</b>
% of depreciation	8%	20%	10-100%	10%	0%	20%	10%	100%	0%	
	€	€	€	€	€	€	€	€	€	€
<b>Cost</b>										
As at 01 January 2022	24,745	55,309	1,130,606	622,449	92,307	6,359	653,660	11,787	-	<b>2,597,222</b>
Additions										-
Disposals										-
As at 31 December 2022	<b>24,745</b>	<b>55,309</b>	<b>1,130,606</b>	<b>622,449</b>	<b>92,307</b>	<b>6,359</b>	<b>653,660</b>	<b>11,787</b>	-	<b>2,597,222</b>
<b>Grants/ other reimbursements</b>										
As at 01 January 2022	-	7,351	409,684	51,423	-	-	653,923	-	-	<b>1,122,381</b>
Additions										-
Transfers										-
As at 31 December 2022	-	<b>7,351</b>	<b>409,684</b>	<b>51,423</b>	-	-	<b>653,923</b>	-	-	<b>1,122,381</b>
<b>Accumulated Depreciation</b>										
As at 01 January 2022	24,745	41,710	391,962	571,026	-	6,330	(263)	11,787	-	<b>1,047,296</b>
Charge for the year		123	46,312			12				<b>46,447</b>
Released on disposal										-
As at 31 December 2022	<b>24,745</b>	<b>41,833</b>	<b>438,274</b>	<b>571,026</b>	-	<b>6,342</b>	<b>(263)</b>	<b>11,787</b>	-	<b>1,093,743</b>
<b>Budgeted NBV 31 Dec 2021</b>	0	6,248	328,960	-	92,307	29	-	-	-	<b>427,545</b>
<b>Budgeted NBV 31 Dec 2022</b>	0	6,125	282,648	-	92,307	17	-	-	-	<b>381,098</b>

**16 Depreciation of Property, Plant and Equipment**

<b>Asset</b>	Furn & Fittings	Office Equipment	Urban Improvements	Construction	Trees	Plant & Machinery	Special Programmes	New Street Signs		<b>Total</b>
% of depreciation	8%	20%	10-100%	10%	0%	20%	10%	100%	0%	
	€	€	€	€	€	€	€	€	€	€
<b>Cost</b>										
As at 01 January 2023	24,745	55,309	1,130,606	622,449	92,307	6,359	653,660	11,787	-	<b>2,597,222</b>
Additions										-
Disposals										-
As at 31 December 2023	<b>24,745</b>	<b>55,309</b>	<b>1,130,606</b>	<b>622,449</b>	<b>92,307</b>	<b>6,359</b>	<b>653,660</b>	<b>11,787</b>	-	<b>2,597,222</b>
<b>Grants/ other reimbursements</b>										
As at 01 January 2023	-	7,351	409,684	51,423	-	-	653,923	-	-	<b>1,122,381</b>
Additions										-
Transfers										-
As at 31 December 2023	-	<b>7,351</b>	<b>409,684</b>	<b>51,423</b>	-	-	<b>653,923</b>	-	-	<b>1,122,381</b>
<b>Accumulated Depreciation</b>										
As at 01 January 2023	24,745	41,833	438,274	571,026	-	6,342	(263)	11,787	-	<b>1,093,743</b>
Charge for the year		123	46,312			12				<b>46,447</b>
Released on disposal										-
As at 31 December 2023	<b>24,745</b>	<b>41,956</b>	<b>484,586</b>	<b>571,026</b>	-	<b>6,354</b>	<b>(263)</b>	<b>11,787</b>	-	<b>1,140,190</b>
<b>Budgeted NBV 31 Dec 2022</b>	0	6,125	282,648	-	92,307	17	-	-	-	<b>381,098</b>
<b>Budgeted NBV 31 Dec 2023</b>	0	6,002	236,336	-	92,307	5	-	-	-	<b>334,651</b>